



Lessard, Susan &lt;slessard@bucksportmaine.gov&gt;

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**Fwd: Whole Oceans | Sustainable Farm Raised Salmon**

3 messages

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**Rotella, Rich** <rich.rotella@bucksportmaine.gov>  
To: Sue Lessard <slessard@bucksportmaine.gov>

Wed, Jan 10, 2018 at 2:02 PM

FYI

**Richard Rotella** | Community & Economic Development Director  
Town of Bucksport, Maine | *Incorporated June 25, 1792*  
50 Main Street | P.O. Drawer X | Bucksport, Maine 04416  
207.469.7368 (office) | 207.469.7369 (fax)  
rich.rotella@bucksportmaine.gov | www.bucksportmaine.gov

----- Forwarded message -----

From: **Robert Piasio** <rpiasio@emergentholdings.com>  
Date: Wed, Jan 10, 2018 at 1:58 PM  
Subject: Whole Oceans | Sustainable Farm Raised Salmon  
To: Rich Rotella <rich.rotella@bucksportmaine.gov>

Hi Rich, the website just went live. Note we will add animation next week, and change "mid coast" to Bucksport when we sign the P&S!

Best,

Rob

<https://wholeoceans.com/>

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**Rich Rotella** <rich.rotella@bucksportmaine.gov>  
To: Sue Lessard <slessard@bucksportmaine.gov>

Mon, Jan 15, 2018 at 8:56 PM

Sue,

Exciting stuff. The video has music and looks really good. Rob asked me to share with you and keep confidential. See you tomorrow.

Rich

Sent from my iPhone

Begin forwarded message:

**From:** Rob Piasio <rpiasio@wholeoceans.com>  
**Date:** January 15, 2018 at 3:59:23 PM EST  
**To:** Rich Rotella <rich.rotella@bucksportmaine.gov>  
**Subject:** Re: Whole Oceans | Sustainable Farm Raised Salmon

Just a few more fun updates for you!

website:

[www.wholeoceans.com](http://www.wholeoceans.com)

media kit:

video:

[http://www.pepperchrome.com/client/Whole%20Oceans/media/location\\_final09--1280x720.mp4](http://www.pepperchrome.com/client/Whole%20Oceans/media/location_final09--1280x720.mp4)

Please feel free to share with Sue but otherwise confidential please!

Thanks!

Rob

**Rob Piasio**  
Chief Executive Officer  
Whole Oceans LLC  
T: +1 203 918 1863

On Jan 10, 2018, at 2:05 PM, Robert Piasio <[rpiasio@emergentholdings.com](mailto:rpiasio@emergentholdings.com)> wrote:

Will do thanks!

On Jan 10, 2018, at 2:02 PM, Rotella, Rich <[rich.rotella@bucksportmaine.gov](mailto:rich.rotella@bucksportmaine.gov)> wrote:

Rob,

Wow!!! Thank you!! The website looks great... Please if you need anything what so ever please reach out at anytime my cell is always on me (207) 949-1889.

Rich

**Richard Rotella** | Community & Economic Development Director  
Town of Bucksport, Maine | *Incorporated June 25, 1792*  
50 Main Street | P.O. Drawer X | Bucksport, Maine 04416  
207.469.7368 (office) | 207.469.7369 (fax)  
[rich.rotella@bucksportmaine.gov](mailto:rich.rotella@bucksportmaine.gov) | [www.bucksportmaine.gov](http://www.bucksportmaine.gov)

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 **Whole Oceans Media Kit 1.15.18.pdf**  
17696K

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**Susan Lessard** <[slessard@bucksportmaine.gov](mailto:slessard@bucksportmaine.gov)>  
To: Rich Rotella <[rich.rotella@bucksportmaine.gov](mailto:rich.rotella@bucksportmaine.gov)>

Mon, Jan 15, 2018 at 9:09 PM

Thank you!  
Sue

Sent from my iPhone  
[Quoted text hidden]

6/17/2019

Town of Bucksport, Maine Mail - Fwd: Whole Oceans | Sustainable Farm Raised Salmon

<Whole Oceans Media Kit 1.15.18.pdf>



Lessard, Susan &lt;slessard@bucksportmaine.gov&gt;

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**Bangor Daily News**

5 messages

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**Rob Piasio** <rpiasio@wholeoceans.com>

Thu, Feb 22, 2018 at 5:07 PM

To: Susan Lessard &lt;slessard@bucksportmaine.gov&gt;, "rich.rotella@bucksportmaine.gov" &lt;rich.rotella@bucksportmaine.gov&gt;

The article is now live online:

<http://bangordailynews.com/2018/02/22/business/maine-lands-second-major-salmon-farm-this-time-at-shuttered-paper-mill/>

Exciting times!

Best,

Rob

Rob Piasio  
Chief Executive Officer  
Whole Oceans LLC  
T: +1 203 918 1863

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**Lessard, Susan** <slessard@bucksportmaine.gov>

Thu, Feb 22, 2018 at 5:10 PM

To: Rob Piasio &lt;rpiasio@wholeoceans.com&gt;

The phones are ringing from the media. Channel 5 is coming to our council meeting tonight.  
Sue

**Susan Lessard** | Town Manager

Town of Bucksport, Maine | Incorporated June 25, 1792  
50 Main Street | P.O. Drawer X | Bucksport, Maine 04416  
207.469.7368, ext. 226 (office) | 207.469.7369 (fax)  
slessard@bucksportmaine.gov | www.bucksportmaine.gov

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[Quoted text hidden]

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**Rob Piasio** <rpiasio@wholeoceans.com>

Thu, Feb 22, 2018 at 5:11 PM

To: Susan Lessard &lt;slessard@bucksportmaine.gov&gt;

I couldn't think of a better person in front of this story! Good luck Sue!

:)

Rob Piasio  
Chief Executive Officer  
Whole Oceans LLC  
T: +1 203 918 1863

[Quoted text hidden]

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**Rich Rotella** <rich.rotella@bucksportmaine.gov>  
To: Rob Piasio <rpiasio@wholeoceans.com>  
Cc: Susan Lessard <slessard@bucksportmaine.gov>

Thu, Feb 22, 2018 at 5:12 PM

Congratulations and Thank you!!

Sent from my iPhone

[Quoted text hidden]

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**Rob Piasio** <rpiasio@wholeoceans.com>  
To: "Lessard, Susan" <slessard@bucksportmaine.gov>

Thu, Feb 22, 2018 at 5:37 PM

Also, the Whole Oceans team will be in town soon to meet the community and look forward to sharing more information soon.

On Feb 22, 2018, at 5:10 PM, Lessard, Susan <slessard@bucksportmaine.gov> wrote:

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Lessard, Susan &lt;slessard@bucksportmaine.gov&gt;

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**Fwd: Hello - Introduction**

5 messages

**Rotella, Rich** <rich.rotella@bucksportmaine.gov>

Fri, Mar 2, 2018 at 9:01 AM

To: Rob Piasio &lt;rpiasio@wholeoceans.com&gt;, Ben Willauer &lt;bwillauer@wholeoceans.com&gt;

Cc: Sue Lessard &lt;slessard@bucksportmaine.gov&gt;

Good morning,

Rob, I believe at one point we may have spoken about the partnership the Town and EMCC forged when they entered into an agreement in 2012 to create an Associate in Applied Science Pulp and Paper Technology Program for the Verso Paper Mill. If you gentlemen would like me to schedule a meeting with Shaw when you are in Town I don't mind setting that up or if you prefer to start dialogue with him at a different time we can do that or if you would like to reach out on your own accord that will work too. Please let me know what the Town can do to assist with this or anything else that may arise. By the way, Whole Oceans ruled the local newspaper this week... the full page announcement to the citizens was amazing. Ben, a quick update on the Friar's Brewhouse... it looks like they will be opening around March 17th.. Thank you both for all of your efforts.

Have a great weekend,

Rich

**Richard Rotella** | Community & Economic Development DirectorTown of Bucksport, Maine | *Incorporated June 25, 1792*

50 Main Street | P.O. Drawer X | Bucksport, Maine 04416

207.469.7368 (office) | 207.469.7369 (fax)

rich.rotella@bucksportmaine.gov | www.bucksportmaine.gov

----- Forwarded message -----

From: **Weeks, Shaw** <sweeks@emcc.edu>

Date: Thu, Mar 1, 2018 at 5:04 PM

Subject: Hello - Introduction

To: "rich.rotella@bucksportmaine.gov" &lt;rich.rotella@bucksportmaine.gov&gt;

Dear Rich,

My name is Shaw Weeks and I am the new Business and Workforce Development Coordinator at Eastern Maine Community College. I wanted to provide you with my contact information and hopefully discuss some of the great projects happening in Bucksport.

I recently learned about the Whole Oceans project at the old Verso Mill. The community college system has access to some amazing grant funding for workforce development and I'd love to talk with you and the folks at Whole Oceans about any of their training needs. Additionally I'd be happy to come down to any workforce or economic development events to introduce myself and assess future partnerships.

Thanks for your time.

Sincerely,

## Shaw Weeks

Business and Workforce Development Coordinator

EMCC

Office: (207) 974-4810

Cell: (207) 956-0569

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**Rob Piasio** <rpiasio@wholeoceans.com>

Fri, Mar 2, 2018 at 9:42 AM

To: Rich Rotella <rich.rotella@bucksportmaine.gov>

Cc: Ben Willauer <bwillauer@wholeoceans.com>, Susan Lessard <slessard@bucksportmaine.gov>

Thanks Rich, this is an excellent connection, we've been meaning to discuss workforce training with EMCC. Ben, please coordinate as part of our educational outreach efforts thanks!

[Quoted text hidden]

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**Ben Willauer** <bwillauer@wholeoceans.com>

Fri, Mar 2, 2018 at 10:14 AM

To: Rob Piasio <rpiasio@wholeoceans.com>, Rich Rotella <rich.rotella@bucksportmaine.gov>

Cc: Susan Lessard <slessard@bucksportmaine.gov>

Thanks Rich –

Best thing for you to do is introduce me to Shaw via email and he and I can connect later in the month. I would love to learn more about his workforce development funding and begin to design a partnership with EMCC.

Thank you for making this connection.

Great news about Friar's! Looking forward to sitting down for a pint!

Ben

[Quoted text hidden]

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**Lessard, Susan** <slessard@bucksportmaine.gov>

Fri, Mar 2, 2018 at 10:42 AM

To: Ben Willauer <bwillauer@wholeoceans.com>

Cc: Rob Piasio <rpiasio@wholeoceans.com>, Rich Rotella <rich.rotella@bucksportmaine.gov>

Good Morning-

I heard from Senator Collins office this morning as well. Carol Woodcock said that if there was anything that the Senator or her staff could do to assist to please let them know.

Have a good weekend.

Sue

**Susan Lessard** | Town Manager

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**Ben Willauer** <bwillauer@wholeoceans.com>

Fri, Mar 2, 2018 at 11:06 AM

To: "Lessard, Susan" <slessard@bucksportmaine.gov>

Cc: Rob Piasio <rpiasio@wholeoceans.com>, Rich Rotella <rich.rotella@bucksportmaine.gov>

That is great to hear! Thanks for passing that along Sue. Have a great weekend!

[Quoted text hidden]





Lessard, Susan <slessard@bucksportmaine.gov>

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## Public Information Session for Whole Oceans

3 messages

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**Rotella, Rich** <rich.rotella@bucksportmaine.gov>

Mon, Mar 5, 2018 at 2:00 PM

To: Sue Lessard <slessard@bucksportmaine.gov>

Cc: James Boothby <jim.boothby@rsu25.org>, Rob Piasio <rpiasio@wholeoceans.com>, Ben Willauer <bwillauer@wholeoceans.com>, Jim Morrill <jim.morrill@rsu25.org>

Rob & Ben,

Good afternoon, I want to introduce you to our school superintendent Mr. Jim Boothby who has helped graciously coordinate the efforts to allow us to use the Performing Arts Center for the Whole Oceans Public Information Session which will be held on Tuesday, March 20th at 6pm at the Bucksport Performing Arts Center located at 100 Miles Lane in Bucksport. The seating capacity is roughly 450 people with more than ample parking. Jim Morrill, who is the technology coordinator for RSU 25, will be on hand to assist with audio/visual assistance and I know that Ben has already been in touch with Jim M. in regards to the needs for the evening.

Thank you,

Rich

**Richard Rotella** | Community & Economic Development Director  
Town of Bucksport, Maine | *Incorporated June 25, 1792*  
50 Main Street | P.O. Drawer X | Bucksport, Maine 04416  
207.469.7368 (office) | 207.469.7369 (fax)  
rich.rotella@bucksportmaine.gov | www.bucksportmaine.gov

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**Ben Willauer** <bwillauer@wholeoceans.com>

Mon, Mar 5, 2018 at 2:55 PM

To: James Boothby <jim.boothby@rsu25.org>, "Rotella, Rich" <rich.rotella@bucksportmaine.gov>

Cc: Rob Piasio <rpiasio@wholeoceans.com>, Jim Morrill <jim.morrill@rsu25.org>, Sue Lessard <slessard@bucksportmaine.gov>

Thanks Rich –

Hi Jim –

I will be coordinating our public information meeting for Whole Oceans – for simplicity sake – reach out to me directly should you have instructions/needs/questions for Whole Oceans.

I will send a detailed list of questions to you and Jim Morrill in a separate email – thank you for shifting your schedule to accommodate our meeting!

Best

Ben

Ben Willauer

Director, Corporate Development

Whole Oceans LLC

T: +1 (207) 650-5177

[Quoted text hidden]

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**James Boothby** <jim.boothby@rsu25.org>

Mon, Mar 5, 2018 at 7:40 PM

To: Ben Willauer <bwillauer@wholeoceans.com>

Cc: "Rotella, Rich" <rich.rotella@bucksportmaine.gov>, Rob Piasio <rpiasio@wholeoceans.com>, Jim Morrill <jim.morrill@rsu25.org>, Sue Lessard <slessard@bucksportmaine.gov>

Been, happy to assist in any way we can. We will look for your next email.

Jim

[Quoted text hidden]



Lessard, Susan &lt;slessard@bucksportmaine.gov&gt;

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**Fwd: Information from Belfast**

1 message

**Rotella, Rich** <rich.rotella@bucksportmaine.gov>

Mon, Mar 5, 2018 at 2:26 PM

To: Ben Willauer &lt;bwillauer@wholeoceans.com&gt;, Rob Piasio &lt;rpiasio@wholeoceans.com&gt;

Cc: Sue Lessard &lt;slessard@bucksportmaine.gov&gt;

Good afternoon again and sorry for the barage of emails.

This most recent email came from Amy Jean McKeown over at the EPA in the Boston Office. Ben, she was the one on the call talking about all things EPA on the ADAPT conference call last week.

Rich

**Richard Rotella** | Community & Economic Development DirectorTown of Bucksport, Maine | *Incorporated June 25, 1792*

50 Main Street | P.O. Drawer X | Bucksport, Maine 04416

207.469.7368 (office) | 207.469.7369 (fax)

rich.rotella@bucksportmaine.gov | www.bucksportmaine.gov

----- Forwarded message -----

From: **McKeown, Amy Jean** <McKeown.AmyJean@epa.gov>

Date: Mon, Mar 5, 2018 at 2:22 PM

Subject: Information from Belfast

To: "Rotella, Rich" &lt;rich.rotella@bucksportmaine.gov&gt;

Cc: Michael Ludwig &lt;MLudwig@emdc.org&gt;

Hi Rich, I am attaching the link to all of the information from the City of Belfast's website from their Nordic Aqua Farms presentation. This information might be useful for Whole Oceans as they plan for their public meeting. They had more than 200 attendees.

<http://www.cityofbelfast.org/nordicaquafarms>

AmyJean McKeown

Brownfields Project Officer

EPA Region 1

Boston, MA

Mckeown.amyjean@epa.gov

617 918 1248





Lessard, Susan &lt;slessard@bucksportmaine.gov&gt;

## Whole Oceans

1 message

**Jennifer Fortier** <jfortier@wholeoceans.com>

Wed, May 23, 2018 at 2:39 PM

To: Ben Willauer <bwillauer@wholeoceans.com>, Gregg Piasio <gpiasio@wholeoceans.com>, Rob Piasio <rpiasio@wholeoceans.com>, Jason Mitchell <jmitchell@wholeoceans.com>  
 Cc: Chris Heinig <cheinig@acadiaharvest.com>, Angie Helton <angie@nemediassociates.com>, "bethhorner93@gmail.com" <bethhorner93@gmail.com>, Nick Brown <innov.aqua@roadrunner.com>, Christopher Bartlett <cbartlett@maine.edu>, Ian Bricknell <ian.bricknell@gmail.com>, Chris Petersen <cpetersen@coa.edu>, Steve Eddy <steve.eddy@maine.edu>, Edward Robinson <edrobinson@acadiaharvest.com>, Tony Barrett <barretttony@comcast.net>, Stephen Fay <sfay@ellsworthamerican.com>, Gretchen Upson <gretchen.upson@gmail.com>, LeAnna Grosso <leannagrosso@yahoo.com>, Jennifer Harris <jharrish300@gmail.com>, Hannah Webber <hwebber@schoodicinstitute.org>, Josh Sturtevant <jsturtevant@acadiaharvest.com>, Kevin Neves <kneves@bgsu.edu>, Melissa Malmstedt <melissa.malmstedt@maine.edu>, Jim McVey <jim59@comcast.net>, David Noyes <davidsamnoyes@gmail.com>, Tap Pryor <pryor.tap@gmail.com>, Julia Gray <riversidemuseumssolutions@gmail.com>, Shelby Wright <shelby.d.wright@gmail.com>, James Sanderson <jcs777@verizon.net>, "kreicks@reicksview.com" <kreicks@reicksview.com>, "rich.rotella@bucksportmaine.gov" <rich.rotella@bucksportmaine.gov>, "dstevens@elanpd.com" <dstevens@elanpd.com>, "MLudwig@emdc.org" <MLudwig@emdc.org>, "slessard@bucksportmaine.gov" <slessard@bucksportmaine.gov>, "deborah.bouchard@maine.edu" <deborah.bouchard@maine.edu>, "meggan.dwyer@maine.edu" <meggan.dwyer@maine.edu>, "bcostapierce@une.edu" <bcostapierce@une.edu>, "damian.brady@maine.edu" <damian.brady@maine.edu>, "jdisney@mdibl.org" <jdisney@mdibl.org>, "panderson@coastalfisheries.org" <panderson@coastalfisheries.org>, "jsward@maine.edu" <jsward@maine.edu>, "brook@mainstreetbucksport.org" <brook@mainstreetbucksport.org>

Hello everyone,

I am happy to announce I will be joining the team at Whole Oceans, LLC in Bucksport, Maine! I will be working as the Outreach & Development Associate under Ben Willauer, our Chief Development Officer. I will initially be focusing on community involvement and outreach, as well as developing Whole Ocean's relationships with local organizations and the academic community statewide.

I will also be taking some of the daily communications duties off of Ben's plate and ramping up our social media presence. If you have any questions about Whole Oceans please do not hesitate to contact me. If you would like to schedule a presentation with your organization I can also set that up with either myself or Ben depending on the location and our schedules.

I will be based out of the Orono/Old Town area for now, but will be traveling often to Bangor, Bucksport, Ellsworth and Bar Harbor. I am happy to come to you, just ask!

Looking forward to working with you,

Jennifer Fortier

**Outreach & Development Associate**

Whole Oceans, LLC

JFortier@WholeOceans.com

(207) 669-2465



Lessard, Susan &lt;slessard@bucksportmaine.gov&gt;

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**Nice to meet you!**

2 messages

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**Jason Mitchell** <jmitchell@wholeoceans.com>  
To: "slessard@bucksportmaine.gov" <slessard@bucksportmaine.gov>  
Cc: Rob Piasio <rpiasio@wholeoceans.com>

Thu, Jun 21, 2018 at 3:37 PM

Susan

Nice to meet you earlier today! I sincerely enjoyed hearing your perspective and input on our project. The people of Bucksport and Whole Oceans are lucky to have you in a leadership role! I'm looking forward to working with you and this great town!

I'm in town a couple days per week and would love to stop by periodically to keep communication lines up, but in the meantime please don't hesitate to contact me if I can be of assistance.

Best,

Jason

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Jason Mitchell  
Whole Oceans  
Chief Operating Officer

www.wholeoceans.com  
jmitchell@wholeoceans.com  
207-751-3530  
619-322-2344

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**Lessard, Susan** <slessard@bucksportmaine.gov>  
To: Jason Mitchell <jmitchell@wholeoceans.com>

Thu, Jun 21, 2018 at 10:15 PM

Jason -

Thank you for stopping by this afternoon. It was nice to meet you and have a chance to chat about this exciting project. I am more impressed with Whole Oceans as this project continues. It would be great if you could stop by occasionally when you are in Bucksport. Please let us know if there is anything we can do to assist. Take care and have a good weekend.  
Sue

**Susan Lessard** | Town Manager

Town of Bucksport, Maine | Incorporated June 25, 1792  
50 Main Street | P.O. Drawer X | Bucksport, Maine 04416

6/17/2019

Town of Bucksport, Maine Mail - Nice to meet you!

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slessard@bucksportmaine.gov | www.bucksportmaine.gov

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Lessard, Susan &lt;slessard@bucksportmaine.gov&gt;

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**Bucksport Town Council Meeting**

3 messages

**Jason Mitchell** <jmitchell@wholeoceans.com>

Tue, Jul 3, 2018 at 2:36 PM

To: "Lessard, Susan" &lt;slessard@bucksportmaine.gov&gt;

Cc: Rob Piasio &lt;rpiasio@wholeoceans.com&gt;, Ben Willauer &lt;bwillauer@wholeoceans.com&gt;

Hi Susan!

I see the subdivision is on the agenda for the 7/10 Bucksport Town Council Meeting. As always, Whole Oceans is interested in transparency and collaboration with you and the town. What are your thoughts on if & whom from Whole Oceans should attend? Do you expect there to be any topics we should be prepared to address?

Happy 4<sup>th</sup> of July!!

Best,

Jason

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Jason Mitchell  
Whole Oceans  
Chief Operating Officer

www.wholeoceans.com  
jmitchell@wholeoceans.com  
207-751-3530  
619-322-2344

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**Susan Lessard** <slessard@bucksportmaine.gov>

Tue, Jul 3, 2018 at 6:04 PM

To: Jason Mitchell &lt;jmitchell@wholeoceans.com&gt;

Cc: Rob Piasio &lt;rpiasio@wholeoceans.com&gt;, Ben Willauer &lt;bwillauer@wholeoceans.com&gt;

Good evening,

The Planning Board is meeting to review the AIM subdivision application, not the Town Council. . Anyone is welcome to attend, however, the purpose is to determine if the lots created meet the dimensional and other standards of the ordinance. They are not permitting uses of the lots- just the land split. A Whole Oceans rep speaking in favor of it at the Public Hearing would be good. As to who would be best- truly you are all class acts who could do a fine job. And I am sure they would be interested in whatever you chose to share. They will be interested in your timeline for permitting with them I am sure.

Whole Oceans will have its own site plan application to file with the planning board once the lots are split.

I see from the news that you have hired another key employee. Congratulations.



6/17/2019

Town of Bucksport, Maine Mail - Bucksport Town Council Meeting

At some point the Town Council would love to have reps from Whole Oceans attend a Council meeting with an update. Thank you for having Jennifer at the Local Variety on Thursday mornings.

Take care and I hope you enjoy the 4th.  
Sue

Sent from my iPhone

[Quoted text hidden]

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**Ben Willauer** <bwillauer@wholeoceans.com>

Tue, Jul 3, 2018 at 6:13 PM

To: Susan Lessard <slessard@bucksportmaine.gov>

Cc: Jason Mitchell <jmitchell@wholeoceans.com>, Rob Piasio <rpiasio@wholeoceans.com>

Thanks Sue - this is helpful. Have a terrific Holiday!

Ben

Ben Willauer  
Chief Development Officer  
Whole Oceans  
(207) 650-5177

[Quoted text hidden]



Lessard, Susan &lt;slessard@bucksportmaine.gov&gt;

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**Whole Oceans changes**

3 messages

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**Jason Huffman** <jason.huffman@undercurrentnews.com>  
To: slessard@bucksportmaine.gov

Fri, Oct 26, 2018 at 8:14 AM

Hey Susan, Apologies for the early morning email. I am writing a story about Whole Oceans that needs to go up soon. There have been some big management changes.

Have they yet purchased the property where the old paper mill sits? Or is there an agreement to lease it? Are you still waiting for a firm commitment from them?

Are you at all concerned?

Was Ben Willauer not one of the company officials most visible in Bucksport?

Give you a call in a bit.

--

Sincerely,  
Jason Huffman, senior reporter  
Undercurrent News  
301-606-8810  
jason.huffman@undercurrentnews.com

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**Lessard, Susan** <slessard@bucksportmaine.gov>  
To: jason.huffman@undercurrentnews.com  
Bcc: Jason Mitchell <jmitchell@wholeoceans.com>

Fri, Oct 26, 2018 at 8:50 AM

I am aware of management changes at Whole Oceans. In any startup multi-million dollar entity, there are phases that development goes through. They are in the process of transitioning from development to operations and they have met with both me and Rich Rotella our Economic Development Director to discuss these. Ben was an important and visible member of their development team. I am including a link for you to his blog that explains his decision. I am confident that the Whole Oceans project will move forward successfully. The 30 day public comment period for their DEP wastewater permit ends on 10/29, and we hope to see a permit issued following that. The project is very supported in this community and we also hope that no outside people or organizations file an appeal of that permit. Following a clear permit, Whole Oceans will complete the sale with AIM for the property. I suggest that you contact Jason Mitchell or Jen Fortier from Whole Oceans. I had the pleasure of seeing the Whole Oceans team at the Maine Development Foundation 40th Annual Meeting last night at which Bucksport received an award - and they came to support us. That is the kind of company that they are.

<https://www.benwillauer.com/blog/leaving-whole-oceans>

I am not in the office today - I have a house closing at 930 this morning that should be over by 10:30. If you need more information after that - you can call me on my cell phone at 356-1839.

Take care -  
Sue Lessard

**Susan Lessard** | Town Manager  
Town of Bucksport, Maine | Incorporated June 25, 1792  
50 Main Street | P.O. Drawer X | Bucksport, Maine 04416  
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slessard@bucksportmaine.gov | www.bucksportmaine.gov

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6/17/2019

Town of Bucksport, Maine Mail - Whole Oceans changes

***made confidential by law. If you have received this message in error, please notify this office immediately by return email.  
Thank you in advance for your cooperation.***

[Quoted text hidden]

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**Jason Huffman** <jason.huffman@undercurrentnews.com>  
To: slessard@bucksportmaine.gov

Fri, Oct 26, 2018 at 9:15 AM

Thanks Sue. Good luck with your closing!

[Quoted text hidden]



Lessard, Susan &lt;slessard@bucksportmaine.gov&gt;

---

**ME0037478 Proposed Whole Oceans Discharge Permit**

2 messages

**Lessard, Susan** <slessard@bucksportmaine.gov>

Mon, Oct 29, 2018 at 2:28 PM

To: "Wood, Gregg" &lt;Gregg.Wood@maine.gov&gt;

Bcc: Jason Mitchell &lt;jmitchell@wholeoceans.com&gt;, Rich Rotella &lt;rich.rotella@bucksportmaine.gov&gt;, Jennifer Fortier &lt;jfortier@wholeoceans.com&gt;

Good afternoon,

The purpose of this email is to support the application of Whole Oceans for a wastewater discharge permit. The Town of Bucksport has been working with the Whole Oceans team for more than a year and a half. The proposed use of the former VERSO mill site in Bucksport is of great benefit to the Town of Bucksport and the region, and is a more environmentally friendly use of that industrial site than the mills or tannery that were its predecessors.

While I understand that there is concern over the use of a virgin site in the Nordic Application for Belfast, I am asking that the Whole Oceans use of a long-time industrial site for an industrial purpose that is more beneficial than previous uses be judged on its own merit and not 'lumped in' to the Nordic application review.

Whole Oceans started its discussions with permitting agencies more than a year ago and has worked hard to understand and address any concerns that the Department has identified. They have done considerable outreach over the past two years to many conservation organizations as well, and are committed to being a good environmental steward of the property and the Penobscot River watershed. They have presented industry standard, documentable evidence for outfall numbers out of an abundance of caution - so that they are not making promises of outcomes that there is no way to benchmark. That does not mean that they will not seek to better those numbers - just that making claims that have no current real-world applications does not provide the transparency and forthright behavior that is a hallmark of this company.

Finally, Whole Oceans is a Maine-based company seeking to help make Maine a world leader in addressing food security, trade imbalance, and providing good paying, environmentally responsible jobs. I encourage you to consider this application based on its own merit, in consideration of its siting on an existing industrial site.

Sincerely,

Susan Lessard  
Town Manager**Susan Lessard** | Town ManagerTown of Bucksport, Maine | Incorporated June 25, 1792  
50 Main Street | P.O. Drawer X | Bucksport, Maine 04416  
207.469.7368, ext. 226 (office) | 207.469.7369 (fax)  
slessard@bucksportmaine.gov | www.bucksportmaine.gov

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---

**Jason Mitchell** <jmitchell@wholeoceans.com>

Mon, Oct 29, 2018 at 3:04 PM

To: "Lessard, Susan" <slessard@bucksportmaine.gov>

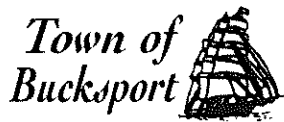
Thanks Sue, much appreciated!

---

**Jason Mitchell**  
Whole Oceans COO

207-751-3530

[Quoted text hidden]



Lessard, Susan &lt;slessard@bucksportmaine.gov&gt;

---

**OP Ed**

3 messages

**Lessard, Susan** <slessard@bucksportmaine.gov>

Tue, Oct 30, 2018 at 3:51 PM

To: Jason Mitchell &lt;jmitchell@wholeoceans.com&gt;, Jennifer Fortier &lt;jfortier@wholeoceans.com&gt;

Good afternoon,

Attached is an OP Ed that I am considering sending to the BDN, Ellsworth American and maybe the Republican Journal in Belfast. Before doing so I thought I would sent it to you folks to see if there were any objections to such an article.

Take care -

Sue

**Susan Lessard** | Town Manager

Town of Bucksport, Maine | Incorporated June 25, 1792

50 Main Street | P.O. Drawer X | Bucksport, Maine 04416

207.469.7368, ext. 226 (office) | 207.469.7369 (fax)

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**Swimming up stream.docx**

15K

---

**Jason Mitchell** <jmitchell@wholeoceans.com>

Wed, Oct 31, 2018 at 10:45 AM

To: "Lessard, Susan" &lt;slessard@bucksportmaine.gov&gt;, Jennifer Fortier &lt;jfortier@wholeoceans.com&gt;

Sue

Good to see you yesterday. We also had fun at the Economic Development meeting with Rich 😊

Jen and I have reviewed your Op Ed and shared with the wider Whole Oceans team. We all think it is well written, very thoughtful and we very much appreciate your support! We'd love to see in in some of the local publications and also the Bangor Daily News!

Thanks for sharing!

Best,

Jason

---

**Jason Mitchell**

Whole Oceans COO

207-751-3530

[Quoted text hidden]

---

**Lessard, Susan** <slessard@bucksportmaine.gov>

Wed, Oct 31, 2018 at 11:34 AM

To: Jason Mitchell &lt;jmitchell@wholeoceans.com&gt;, Jennifer Fortier &lt;jfortier@wholeoceans.com&gt;

Thank you. The BDN has a 650 word maximum for Op Ed pieces so I had to edit it. I have attached the final draft. I am sending it to the Ellsworth American, Republican Journal and the Enterprise too.

It was nice meeting with all of you yesterday.

Take care-

Sue

**Susan Lessard** | Town Manager

Town of Bucksport, Maine | Incorporated June 25, 1792

50 Main Street | P.O. Drawer X | Bucksport, Maine 04416

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[Quoted text hidden]

**Swimming up stream.docx**

15K



Lessard, Susan &lt;slessard@bucksportmaine.gov&gt;

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**FW: WWD Comment Review & Next Steps**

1 message

---

**Jason Mitchell** <jmitchell@wholeoceans.com>  
To: "Lessard, Susan" <slessard@bucksportmaine.gov>

Tue, Oct 30, 2018 at 4:10 PM

Sue – FYI – attached is a collated copy of all comments submitted to DEP during the public comment period that ended yesterday.

-----Original Appointment-----

From: Jason Mitchell <jmitchell@wholeoceans.com>  
Sent: Monday, October 29, 2018 3:22 PM  
To: William Taylor; Andrea C. Maker; Mike Chorske; Joe McElwee  
Subject: WWD Comment Review & Next Steps  
When: Tuesday, October 30, 2018 3:00 PM-4:00 PM (UTC-05:00) Eastern Time (US & Canada).  
Where: 712-770-4675; Access Code 261969

\*\*\*This message originated outside your organization\*\*\*

---

Team


With today being last day for public comment, I'd like to re-group tomorrow to review all the comments and discuss next steps. Although DEP has the lead to respond to these comments, with my initial review I can see that we will need to provide some input to DEP and it's in our best interest to participate and ensure proper responses.

Bill / Andrea - we look to your guidance on how to influence this within bounds of the process, without over stepping?

(If 3:00 doesn't work I can be available any time after 3:00 tomorrow)

Best,  
Jason

---

 **WO Public Comments (W6955103x7AC2E).pdf**  
2997K





Lessard, Susan &lt;slessard@bucksportmaine.gov&gt;

---

**Republican Journal**

2 messages

**Lessard, Susan** <slessard@bucksportmaine.gov>

Thu, Nov 8, 2018 at 1:50 PM

To: Jennifer Fortier &lt;jfortier@wholeoceans.com&gt;, Jason Mitchell &lt;jmitchell@wholeoceans.com&gt;

Good morning-

Just to let you know that the Republican Journal published the OpEd piece that I had sent to the BDN, Ellsworth American, Enterprise and Republican Journal. Belfast Town Councilor Mike Hurley called me a short while ago about it. This is the link:

<https://waldo.villagesoup.com/p/swimming-upstream/1787157>

Have a good day.

Sue

**Susan Lessard** | Town Manager

Town of Bucksport, Maine | Incorporated June 25, 1792

50 Main Street | P.O. Drawer X | Bucksport, Maine 04416

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**Jason Mitchell** <jmitchell@wholeoceans.com>

Thu, Nov 8, 2018 at 2:58 PM

To: "Lessard, Susan" &lt;slessard@bucksportmaine.gov&gt;, Jennifer Fortier &lt;jfortier@wholeoceans.com&gt;

Great job Sue!

We are lucky to have you in Bucksport 😊

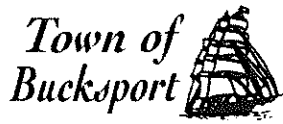
---

**Jason Mitchell**

Whole Oceans COO

207-751-3530

[Quoted text hidden]



Lessard, Susan &lt;slessard@bucksportmaine.gov&gt;

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**Fwd: heard of an organization called upstream?**

2 messages

---

**Rich Rotella** <rich.rotella@bucksportmaine.gov>  
To: jmitchell@wholeoceans.com, JFortier@wholeoceans.com  
Cc: Sue Lessard <slessard@bucksportmaine.gov>

Mon, Nov 19, 2018 at 1:53 PM

Hey Jason and Jennifer,

I got this email from Belfast Economic Development Director, Thomas Kittredge. The only one I know of is a group out of Damariscotta.

I am on vacation this week but if you need anything please drop me an email.

Have a happy Thanksgiving,

Rich

Sent from my iPhone

Begin forwarded message:

**From:** "Thomas Kittredge (Economic Development Director, City of Belfast)" <economicdevelopment@cityofbelfast.org>  
**Date:** November 19, 2018 at 1:07:57 PM EST  
**To:** "Rotella, Rich" <rich.rotella@bucksportmaine.gov>  
**Subject:** heard of an organization called upstream?

Rich . . . have you heard of an organization called upstream (or something similar) that is in opposition to the two land-based aquaculture projects and may be mobilizing/organizing against it?

Thanks, and hope all is well-

Thomas

---

Thomas Kittredge

Economic Development Director, City of Belfast

economicdevelopment@cityofbelfast.org

(207) 338-3370, extension 116

Airport Manager, Belfast Municipal Airport

airport@cityofbelfast.org

(207) 338-3370, extension 600

6/17/2019

Town of Bucksport, Maine Mail - Fwd: heard of an organization called upstream?

**Jason Mitchell** <jmitchell@wholeoceans.com>

Wed, Nov 21, 2018 at 9:13 AM

To: Rich Rotella <rich.rotella@bucksportmaine.gov>, Jennifer Fortier <jfortier@wholeoceans.com>

Cc: Sue Lessard <slessard@bucksportmaine.gov>

Thanks Rich, much appreciated. We'll do some homework here and let you know what we find!

Happy Turkey Day!

---

**Jason Mitchell**

*Whole Oceans Pres & COO*

207-751-3530

[Quoted text hidden]



Lessard, Susan <slessard@bucksportmaine.gov>

---

## Andrew Stevenson Phone Number

1 message

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**Jason Mitchell** <jmitchell@wholeoceans.com>

Wed, Nov 28, 2018 at 3:55 PM

To: "Lessard, Susan" <slessard@bucksportmaine.gov>, Jennifer Fortier <jfortier@wholeoceans.com>

Sue / Jen – trying to confirm our meetings for tomorrow and I haven't heard back from Andrew Stevenson – he didn't include his phone number on his comments to the DEP – do you by chance have his phone number?

Also – think I need to move the time for Jim Merkel – will let you know shortly.

Thanks!

J

---

Jason Mitchell  
Whole Oceans  
President & Chief Operating Officer

www.wholeoceans.com  
jmitchell@wholeoceans.com  
207-751-3530  
619-322-2344



Lessard, Susan <slessard@bucksportmaine.gov>

---

## Meetings tomorrow

1 message

---

**Jennifer Fortier** <jfortier@wholeoceans.com>  
To: "slessard@bucksportmaine.gov" <slessard@bucksportmaine.gov>  
Cc: Jason Mitchell <jmitchell@wholeoceans.com>

Wed, Nov 28, 2018 at 3:29 PM

Hi Sue,

Wanted to let you know that we have added Pres. Bill Brennan from MMA to the meeting schedule tomorrow for 2-3pm if you are available to attend.

We have Ron Huber at 10am, but are still trying to confirm the rest of the morning.

Keep you posted and thanks for being involved.

### **Jennifer Fortier**

**Outreach & Development Associate**

Whole Oceans, LLC

JFortier@WholeOceans.com

Phone: (207) 747-1400 x2

Cell: (207) 669-2465



Lessard, Susan &lt;slessard@bucksportmaine.gov&gt;

---

**Fwd: Whole Oceans**

3 messages

**Jason Mitchell** <jmitchell@wholeoceans.com>

Wed, Nov 28, 2018 at 9:49 AM

To: "Lessard, Susan" &lt;slessard@bucksportmaine.gov&gt;, Mike Chorske &lt;mchorske@wholeoceans.com&gt;, Jennifer Fortier &lt;jfortier@wholeoceans.com&gt;, Gary Robinson &lt;grobinson@wholeoceans.com&gt;

Sorry for late note for cancellation of today's meeting; will let you know about rescheduling.

---

Jason Mitchell  
Whole Oceans Pres & COO  
207-751-3530

---

**From:** Dan Kusnierz <dan.kusnierz@penobscotnation.org>**Sent:** Wednesday, November 28, 2018 9:11 AM**To:** Jason Mitchell**Subject:** RE: Whole Oceans

Hi Jason,

Sorry for the last minute change but I am wondering if we might be able to reschedule today's meeting. John Banks, our DNR Director, has a doctor's appointment that just got scheduled for this afternoon. He has been waiting to get in to see this doctor so he really needs to take the appointment. Also, Chief Kirk Francis would like to have a site visit with and meet your leadership team but he is not available today.

I am hoping that we might be able to reschedule to another time that works better for all. Again, I apologize for the last minute change.

Regrets,

Dan

Daniel H. Kusnierz

Water Resources Program Manager

Penobscot Indian Nation - DNR

27 Wabanaki Way

Indian Island, ME 04468

O: (207) 817-7361

C: (207) 356-5168

E-mail: Dan.Kusnierz@penobscotnation.org

<< << << << << << << <<

**From:** Jason Mitchell [mailto:jmitchell@wholeoceans.com]  
**Sent:** Tuesday, November 27, 2018 7:29 AM  
**To:** Dan Kusnierz <Dan.Kusnierz@penobscotnation.org>  
**Subject:** RE: Whole Oceans

Good morning!

We'll meet at the old Verso Paper Mill site a 2 River Road, Bucksport ME 04416.

Just go through the main gate, up the hill to the office building – I can be reached at 207-751-3530 if you have any question.

Thanks!

J

---

**Jason Mitchell**  
Whole Oceans Pres & COO

207-751-3530

**From:** Dan Kusnierz <Dan.Kusnierz@penobscotnation.org>  
**Sent:** Monday, November 26, 2018 10:59 AM  
**To:** Jason Mitchell <jmitchell@wholeoceans.com>  
**Subject:** RE: Whole Oceans

Hi Jason,

We look forward to meeting with you on Wednesday. What is the address of the Bucksport facility location where we will be meeting?

Thanks,

Dan

Daniel H. Kusnierz

Water Resources Program Manager

Penobscot Indian Nation - DNR

27 Wabanaki Way

Indian Island, ME 04468

O: (207) 817-7361

C: (207) 356-5168

E-mail: Dan.Kusnierz@penobscotnation.org

<< << << << << << << <<

**From:** Jason Mitchell [mailto:jmitchell@wholeoceans.com]  
**Sent:** Wednesday, November 21, 2018 9:03 AM  
**To:** Dan Kusnierz <Dan.Kusnierz@penobscotnation.org>  
**Subject:** Whole Oceans

Dan

I've read your letter to the DEP concerning the Whole Oceans MEPDES draft permit. I see we have a meeting scheduled for 11/28 to discuss.

Looking forward to meeting you, learning more about your concerns, and sharing whatever information we can.

Sincerely,

Jason

---

**Jason Mitchell**  
Whole Oceans  
President & Chief Operating Officer

www.wholeoceans.com  
jmitchell@wholeoceans.com  
207-751-3530  
619-322-2344



To: Rich Rotella <rich.rotella@bucksportmaine.gov>

Meeting off this afternoon.

Sue

**Susan Lessard** | Town Manager

Town of Bucksport, Maine | Incorporated June 25, 1792

50 Main Street | P.O. Drawer X | Bucksport, Maine 04416

207.469.7368, ext. 226 (office) | 207.469.7369 (fax)

slessard@bucksportmaine.gov | www.bucksportmaine.gov

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**Lessard, Susan** <slessard@bucksportmaine.gov>

Wed, Nov 28, 2018 at 10:14 AM

To: Jason Mitchell <jmitchell@wholeoceans.com>

No problem. I will see you tomorrow for those appointments. Lots going on with the City of Belfast that has nothing to do with salmon. The Bangor Daily News has a large article about it...

Sue

**Susan Lessard** | Town Manager

Town of Bucksport, Maine | Incorporated June 25, 1792

50 Main Street | P.O. Drawer X | Bucksport, Maine 04416

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[Quoted text hidden]



Lessard, Susan &lt;slessard@bucksportmaine.gov&gt;

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**Fwd: WWD Appeal: Holly Faubel**

1 message

---

**Jason Mitchell** <jmitchell@wholeoceans.com>  
To: "Lessard, Susan" <slessard@bucksportmaine.gov>

Tue, Dec 18, 2018 at 11:11 AM

<https://drive.google.com/file/d/1rap8EcKg6VIWpWBi2FTcrcGOaJCxw3eG/view?usp=sharing>

---

**From:** Jason Mitchell <jmitchell@wholeoceans.com>  
**Sent:** Tuesday, December 18, 2018 11:01 AM  
**To:** hollyfaubel@gmail.com  
**Subject:** Re: WWD Appeal: Holly Faubel

Hi Holly

I received your e-mail with notice of appeal. I appreciate the advance copy and direct communication.

I happen to be in Bucksport this afternoon for a meeting with another concerned citizen from Belfast at 1:00. I'm interested in better understanding your concerns. I've found that a quick civil / respectful / friendly discussion around topics like this can be very productive.

I know it's short notice but if you happen to be available, and have interest in meeting, I'd be glad to have you join the 1:00 meeting or I can accommodate any other time / place this afternoon? Otherwise I'm glad to meet another time later this week?

Best,  
Jason

---

Jason Mitchell  
Whole Oceans Pres & COO  
207-751-3530

-----Original Message-----

**From:** WordPress <donotreply@wholeoceans.com>  
**Sent:** Monday, December 17, 2018 7:56 PM  
**To:** Jennifer Fortier  
**Subject:** New Contact Form Submission via WholeOceans.com: Holly Faubel

**From:** Holly Faubel <hollyfaubel@gmail.com>

Message:

To: Jason Mitchell - attached please find a copy of my appeal to your (MEPEDS) Permit # 0037478 & (WDL) # W009190-6F-A-N. Hard copy will be sent to your office and electronic and hard copies have been sent to the Chair of BEP Maine, and the Maine DEP Commissioner. Here is the link to the PDF file: <https://drive.google.com/file/d/1rap8EcKg6VIWpWBi2FTcrcGOaJCxw3eG/view?usp=sharing>

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[This e-mail was sent from a the home page contact form at WholeOceans.com]



Lessard, Susan &lt;slessard@bucksportmaine.gov&gt;

---

**Permit**

2 messages

---

**Susan Lessard** <slessard@bucksportmaine.gov>  
To: jmitchell@wholeoceans.com

Tue, Dec 18, 2018 at 6:24 PM

How big an impact is this appeal? Are we talking project-ending or altering? My reading of this appeal is that she does not have standing. I can't promise that but I have been doing this work a long time.

What can I do to help?

Sue

Sent from my iPhone

---

**Jason Mitchell** <jmitchell@wholeoceans.com>  
To: Susan Lessard <slessard@bucksportmaine.gov>

Tue, Dec 18, 2018 at 6:39 PM

Hi Sue

Thanks for the follow-up. I think we'll know more over the next couple days... But my read on it right now is that it's really a matter of time... I'm confident we can sort out Holly's concerns, but now that it's tied up in the appeal process it might just take longer... If the appeal is deemed to not have standing, hopefully there is a short circuit on the wider / more formal appeal process and it doesn't take too long to disposition! If the appeal is deemed to have standing and it enters the wider / more formal process, then there could be serious delays and could eventually compromise the project - but I'm not ready to go down that thought path yet!!

Permitting is viewed as one of the higher risks and barrier to entry for the project. The investor community is watching our permitting process very closely and will not commit funds until the project is de-risked.

You've been a HUGE help. We are very lucky to have you \_\_

Best,  
Jason

---

Jason Mitchell  
Whole Oceans  
President & Chief Operating Officer  
www.wholeoceans.com <<http://www.wholeoceans.com>>  
jmitchell@wholeoceans.com  
207-751-3530  
619-322-2344  
[Quoted text hidden]



Lessard, Susan &lt;slessard@bucksportmaine.gov&gt;

---

**Process**

2 messages

---

**Lessard, Susan** <slessard@bucksportmaine.gov>  
To: Jason Mitchell <jmitchell@wholeoceans.com>

Wed, Dec 19, 2018 at 11:20 AM

The process for dealing with this appeal, on the part of the licensee is as follows. You will be formally notified by the BEP Executive Analyst that an appeal has been filed and that you have the opportunity to respond. However, under Chapter 2 Rules that govern procedure, Section 24A, the licensee can file a motion with the BEP to dismiss the appeal for lack of standing by the appellant as an aggrieved person. The definitions of that is in section 1B. The Board Chair has the right to dismiss the appeal from that motion. The appellant can ask the full board to review that decision. Since you already have a copy of the appeal - you do not have to wait for formal notification from the BEP executive analyst to file that motion.

I would suggest that you have your attorney review the appeal that was filed and prepare and file a motion to dismiss the appeal based on lack of standing - and for them to cite the reasons for that in the motion.

The other option is for the appellant to withdraw the appeal. If you can set up a meeting with the appellant and answer her questions and offer some means of input moving forward - that would also fix this.

Just trying to help.  
Sue

**Susan Lessard** | Town Manager  
Town of Bucksport, Maine | Incorporated June 25, 1792  
50 Main Street | P.O. Drawer X | Bucksport, Maine 04416  
207.469.7368, ext. 226 (office) | 207.469.7369 (fax)  
slessard@bucksportmaine.gov | www.bucksportmaine.gov

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---

**Jason Mitchell** <jmitchell@wholeoceans.com>  
To: "Lessard, Susan" <slessard@bucksportmaine.gov>

Wed, Dec 19, 2018 at 11:24 AM

Good input Sue; thanks!

We have a meeting scheduled with our attorney to discuss and develop a plan tomorrow.

Best,

J

---

**Jason Mitchell**  
Whole Oceans Pres & COO

207-751-3530

[Quoted text hidden]



Lessard, Susan &lt;slessard@bucksportmaine.gov&gt;

---

**Whole Oceans Project Appeal**

5 messages

---

**dregge** <johneggebrecht@gmail.com>  
To: slessard@bucksportmaine.gov

Thu, Jan 3, 2019 at 2:20 PM

Dear Ms. Lessard,

I would like to offer my help in the appeal filed by Holly Faubel. I live in Bucksport, have a PhD in Chemical Engineering from Cornell, and find some elements of the filing frivolous and ill-informed. I am not a hydrogeologist or an expert on the movement of mercury in the estuary. But I can, if I have certain data and Whole Ocean's process model, analyze the validity of the concerns expressed in the appeal. The dynamics of material in the estuary are complex and there will be uncertainties that can be exploited. If you or the team representing the Town would like my help please contact me. I have time and expect no compensation.

Sincerely,  
John Eggebrecht

---

**Lessard, Susan** <slessard@bucksportmaine.gov>  
To: dregge <johneggebrecht@gmail.com>

Thu, Jan 3, 2019 at 3:17 PM

Dear Mr. Eggebrecht,

Thank you for reaching out with an offer to help. I have forwarded your email to Jason Mitchell, the CEO of Whole Oceans. I know they are in the process of determining an appropriate response to the filing.

Take care - and again - thank you.

Sue Lessard

**Susan Lessard** | Town Manager

Town of Bucksport, Maine | Incorporated June 25, 1792  
50 Main Street | P.O. Drawer X | Bucksport, Maine 04416  
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[Quoted text hidden]

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**Lessard, Susan** <slessard@bucksportmaine.gov>

Thu, Jan 3, 2019 at 3:18 PM

To: Jason Mitchell &lt;jmitchell@wholeoceans.com&gt;, Jennifer Fortier &lt;jfortier@wholeoceans.com&gt;

I received this email from a resident of Bucksport with an offer to help. I sent him a thank you and told him that I would forward it to you folks.

Take care and I hope all is well.

Sue

**Susan Lessard** | Town Manager

Town of Bucksport, Maine | Incorporated June 25, 1792  
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207.469.7368, ext. 226 (office) | 207.469.7369 (fax)  
slessard@bucksportmaine.gov | www.bucksportmaine.gov

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***made confidential by law. If you have received this message in error, please notify this office immediately by return email. Thank you in advance for your cooperation.***

[Quoted text hidden]

---

**dregge** <johneggebrecht@gmail.com>  
To: "Lessard, Susan" <slessard@bucksportmaine.gov>

Thu, Jan 3, 2019 at 4:37 PM

Thank you.

[Quoted text hidden]

---

**Jason Mitchell** <jmitchell@wholeoceans.com>  
To: "Lessard, Susan" <slessard@bucksportmaine.gov>, Jennifer Fortier <jfortier@wholeoceans.com>

Thu, Jan 3, 2019 at 7:37 PM

Thanks Sue, that is very nice of John. We'll keep his offer in mind but we are hopeful it won't be necessary. We are so lucky to have such support and expertise from the Bucksport community!

---

Jason Mitchell  
Whole Oceans Pres & COO  
207-751-3530

---

**From:** Lessard, Susan <slessard@bucksportmaine.gov>  
**Sent:** Thursday, January 3, 2019 3:18 PM  
**To:** Jason Mitchell; Jennifer Fortier  
**Subject:** Fwd: Whole Oceans Project Appeal

[Quoted text hidden]



Lessard, Susan &lt;slessard@bucksportmaine.gov&gt;

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**2019-01-04\_Bertocci\_Faubel-appeal-support.docx**

1 message

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**Andrew Stevenson** <andrewsteve@icloud.com>

Fri, Jan 4, 2019 at 5:50 PM

To: "Cynthia S. Bertocci" &lt;Cynthia.s.bertocci@maine.gov&gt;

Cc: Jason Mitchell &lt;jmitchell@wholeoceans.com&gt;, jfortier@wholeoceans.com, slessard@bucksportmaine.gov, rich.rotella@bucksportmaine.gov

Good evening Ms. Bertocci:

Thank you very much for your notice of Jan. 3rd, informing me of the appeal submitted by Ms. Holly Faubel in the matter of MEPDES Permit #0037478 issued to Whole Oceans, LLC.

Attached is a letter expressing my support for Ms. Faubel's request that BEP accept her appeal as supplemental material relevant to the record on MEPDES Permit #0037478 and her request that BEP hold a hearing on the permit, together with the supplemental information submitted by Ms. Faubel.

Sincerely,

Andrew Stevenson

Sent from my iPad

**2019-01-04\_Bertocci\_Faubel-appeal-support.docx**

16K



Lessard, Susan &lt;slessard@bucksportmaine.gov&gt;

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**Whole Oceans - DEP License #W-009190-6F-A-N - Appeal by Ms. Holly Faubel**

1 message

**Bertocci, Cynthia S** <Cynthia.S.Bertocci@maine.gov>

Mon, Jan 28, 2019 at 10:38 AM

To: "Bertocci, Cynthia S" &lt;Cynthia.S.Bertocci@maine.gov&gt;

Cc: "Bensinger, Peggy" &lt;Peggy.Bensinger@maine.gov&gt;, "Boak, Scott" &lt;Scott.Boak@maine.gov&gt;, "Brian Rayback Esq. (brayback@pierceatwood.com)" &lt;brayback@pierceatwood.com&gt;, "Burke, Ruth A" &lt;Ruth.A.Burke@maine.gov&gt;, Holly Faubel &lt;hollyfaubel@gmail.com&gt;, Jason Mitchell &lt;jmitchell@wholeoceans.com&gt;, "Kavanah, Brian W" &lt;Brian.W.Kavanah@maine.gov&gt;, "Wood, Gregg" &lt;Gregg.Wood@maine.gov&gt;

Dear Interested Person:

By letter dated January 17, 2019, Board of Environmental Protection (Board) Chair James Parker dismissed the appeal by Ms. Holly Faubel of Department Order #W-009190-6F-A-N which granted a wastewater discharge license for Whole Ocean's proposed facility in Bucksport. The appeal was dismissed based upon a determination that Ms. Faubel did not have standing as an aggrieved person to file an appeal of the Department's decision. The deadline for Ms. Faubel to appeal Chair Parker's dismissal of her appeal to the full Board was Friday, January 25, 2019. The Board did not receive an appeal of the Chair's ruling; therefore, the Chair's ruling stands and this matter is no longer pending before the Board. If you have any questions, you may contact me.

Thank you for your attention to this matter.

Sincerely,

*Cynthia S. Bertocci**Executive Analyst, Board of Environmental Protection**17 State House Station, Augusta, Maine 04333-0017**Phone: (207) 287-2452**Cynthia.s.bertocci@maine.gov*





Lessard, Susan &lt;slessard@bucksportmaine.gov&gt;

## MSF/Whole Oceans event

1 message

**Jennifer Fortier** <jfortier@wholeoceans.com> Mon, Feb 4, 2019 at 11:32 AM  
 To: paula kee <perkiepaula@gmail.com>, "J. E. Fitzgerald" <jfitzgerald@bucksportmaine.gov>  
 Cc: Brian MacDonald <bmacdonald@breweredu.org>, Brook Minner <brook.ewing.minner@gmail.com>, David Keene <dkeene@bucksportmaine.gov>, "David W. Kee" <davidkee1939@gmail.com>, Dawn-Elaine Danforth <padmedog22@gmail.com>, "Donald M. Houghton" <theenterpr@aol.com>, "Gaffney, Tom" <drtomgaffney@gmail.com>, George MacLeod <mainemacleod@gmail.com>, Hans Krichels <hkrichels@gmail.com>, James Boothby <jim.boothby@rsu25.org>, Jason Mitchell <jmitchell@wholeoceans.com>, Jeanette Tardif <fidratj@yahoo.com>, "Jeff McGlin (Recycle-Bucksport)" <jmcglin@aimrecyclinggroup.com>, Jennifer Osborn <josborn@ellsworthamerican.com>, John Paul LaLonde <jplalonde55@gmail.com>, Karen Johnson <kaj810@gmail.com>, Larry Wahl <bucklibrary@yahoo.com>, Leslie Wombacher <leslie@bucksportbaychamber.com>, Linda Plourde <plourdes2@roadrunner.com>, "Mark Eastman (OER)" <mark@oceansedgerealty.com>, Mark Neslusan <MarkNeslusan@gmail.com>, Mary Jane Bush <maryjanebush@gmail.com>, Michael Ludwig <MLudwig@emdc.org>, Milissa LaLonde <milissa.lalonde@gmail.com>, Nancy Minot <nanpiano@live.com>, Nick Tymoczko <ntymoczko@defymca.org>, Pat Ranzoni <pranzoni@gmail.com>, Paul Gauvin <paul.gauvin@bucksportmaine.gov>, Paul Gauvin <pgauvin@bucksportmaine.gov>, Paul Rabs <paulrabs47@gmail.com>, Pearl Swenson <pas770@gmail.com>, Peter Stewart <pstewart@bucksportmaine.gov>, Rich Rotella <rrotella@bucksportmaine.gov>, Rich Rotella <rich.rotella@bucksportmaine.gov>, Robert Carmichael <rcarmichael@bucksportmaine.gov>, Ron Russell <RON.RUSSELL@darlings.com>, Susan Lessard <slessard@bucksportmaine.gov>, Valorie Shaffner <rshaffner@roadrunner.com>, Tracey Hair <tracey.hair@gmail.com>

Hello everyone,

Apologies for the mass email. I am looking to spread the word about an event happening **tomorrow**, Tuesday Feb 5<sup>th</sup> at the Bucksport Middle School. Doors open at 7pm, the event will run from 7:30-8:30pm.

Whole Oceans is partnering with the Maine Science Festival for a Pop-Up Event entitled Aquaculture on Land. We will be talking about the science of recirculating aquaculture and how these facilities work. We will also have plenty of time for questions from the audience. I know the other two panelists very well and I think we will have a lot of great things to say.

I have attached a flyer for the event and I will be putting some up around town this afternoon. Apologies for the short notice. Please feel free to contact me if you have any questions about the event!

**Jennifer Fortier**


**Outreach & Development Associate**

Whole Oceans, LLC

JFortier@WholeOceans.com

Phone: (207) 747-1400 x2

Cell: (207) 669-2465

 **MSF popup event flyer.pdf**  
56K



Lessard, Susan &lt;slessard@bucksportmaine.gov&gt;

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**Monday**

4 messages

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**Lessard, Susan** <slessard@bucksportmaine.gov>  
To: Jason Mitchell <jmitchell@wholeoceans.com>

Mon, Feb 4, 2019 at 9:38 AM

Good morning-

Just checking in to see how your week of Board meetings went. I hope that they went well. I am also hoping that finalization of the wastewater permit has solidified a closing date for sometime soon!

Will you be here tomorrow night for the pop-up event at the Bucksport Performing Arts Center regarding land based aquaculture?

Take care-

Sue

**Susan Lessard** | Town Manager

Town of Bucksport, Maine | Incorporated June 25, 1792

50 Main Street | P.O. Drawer X | Bucksport, Maine 04416

207.469.7368, ext. 226 (office) | 207.469.7369 (fax)

slessard@bucksportmaine.gov | www.bucksportmaine.gov

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**Jason Mitchell** <jmitchell@wholeoceans.com>  
To: "Lessard, Susan" <slessard@bucksportmaine.gov>

Mon, Feb 4, 2019 at 7:42 PM

Hi Sue!

Thanks for reaching out 😊

Good week last week – progress! I will be there for the pop-up event!

Are you available to catch up before the event, maybe 5:00ish tomorrow? Or I can swing by your office Wednesday morning?

Best,

J

---

Jason Mitchell

Whole Oceans  
President & Chief Operating Officer

www.wholeoceans.com  
jmitchell@wholeoceans.com  
207-751-3530  
619-322-2344

[Quoted text hidden]

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**Susan Lessard** <slessard@bucksportmaine.gov>  
To: Jason Mitchell <jmitchell@wholeoceans.com>

Mon, Feb 4, 2019 at 7:47 PM

5 ish tomorrow is fine. The office closes at 430 but I will be around.  
Sue

Sent from my iPhone

[Quoted text hidden]

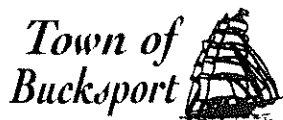
---

**Jason Mitchell** <jmitchell@wholeoceans.com>  
To: Susan Lessard <slessard@bucksportmaine.gov>

Mon, Feb 4, 2019 at 7:48 PM

Excellent; see you then

[Quoted text hidden]



Lessard, Susan &lt;slessard@bucksportmaine.gov&gt;

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**Fwd: LD 620**

5 messages

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**Jason Mitchell** <jmitchell@wholeoceans.com>

Mon, Mar 11, 2019 at 6:45 PM

To: "Lessard, Susan" &lt;slessard@bucksportmaine.gov&gt;, Rich Rotella &lt;rich.rotella@bucksportmaine.gov&gt;

FYI - I can't make the working session meeting tomorrow, but attached is a letter for input. Similar document sent to Dick Campbell.

Best  
J

---

Jason Mitchell  
Whole Oceans Pres & COO  
207-751-3530

---

**From:** Andrea C. Maker <amaker@PierceAtwood.com>**Sent:** Monday, March 11, 2019 5:28 PM**To:** kurlykim40@aol.com**Cc:** Jason Mitchell**Subject:** LD 620

Hello Kim,

Whole Oceans could use a bit of help. Tomorrow the Ag, Conservation and Forestry Committee will hold a work session on LD 620 (attached and copied below). Also attached is the testimony of Whole Oceans' President, Jason Mitchell. It would be helpful if you could speak with members of ACF in the morning to tell them

(1) the bill isn't needed (the DEP regulates water discharge) and

(2) is a threat to land based aquaculture, such as Whole Oceans, because no one will invest if a license can be revoked based on the bad acts of someone else.

(3) Whole Oceans is closing in on buying the land and starting a \$150 mm project in Bucksport, but if this bill passes, they may have to look at some other state because it will create confusion with the DEP license authority on water quality, and tremendous uncertainty on being able to hold onto a license if someone else has poor performance.

I'll be in the State House in the morning, and you can always call or text me at 776-9500.

Thank you,

Andrea

Senator Jim Dill, Chair

Representative Craig Hickman, Chair

Committee on Agriculture, Conservation and Forestry

100 State House Station

Augusta, ME 04333-0100

Re: LD 620, An Act Regarding Licensing of Land-based Aquaculture Facilities

Dear Senator Dill, Representative Hickman and Honorable members of the Joint Standing Committee on Agriculture, Conservation and Forestry:

My name is Jason Mitchell and I am the President of Whole Oceans, LLC. I am writing in opposition to LD 620, An Act Regarding Licensing of Land-based Aquaculture Facilities.

Whole Oceans is proposing to build a land-based aquaculture facility in Bucksport to raise Atlantic salmon from egg to harvest. The Bucksport Maine site, where the former paper mill operated, has proven to be an ideal site for this project given the existing infrastructure for water intake and outflow, the availability of both fresh and salt water and the welcoming and helpful reception by the community and town leaders as they look to reinvent their economy following the closing of the mill.

Large scale land-based aquaculture may be new to Maine, but it is not new in the global economy. Our facility will incorporate the best practices, the best design and the best equipment we can find based on the experiences of other land-based facilities located in Norway, Sweden, South America, Canada and elsewhere. The United States imports over 90% of the Atlantic salmon it consumes today, and demand is increasing. Long transport of this food creates a big carbon footprint and increases costs to consumers. Whole Oceans looks forward to reducing the carbon footprint and providing a more appropriately priced product on the market for American consumers.

In order to operate in Maine, Whole Oceans is required to obtain several permits from several agencies. These include permits on the importation of eggs from the Department of Marine Resources to ensure no pathogens or disease are introduced into Maine waters by the importation, and to ensure that the possibility of escapement of animals is minimized; permits from the Department of Environmental Protection for the discharges of water to protect water quality and the environment; and the permit that is before you today, a license from the Department of Agriculture, Conservation and Forestry to operate a land-based aquaculture facility. The Land-Based Aquaculture Facility License issued by the Department of Agriculture, Conservation and Forestry is required to give the state the ability to regulate the health of the animal while it is within the facility, and to work to prevent or manage any disease or illness that may occur in the facility. I will also note that if we were discharging into freshwater, we would be required to obtain a permit from the Department of Inland Fisheries and Wildlife. By law and by practice, these agencies work in consultation with each other on the issuance of each of these permits and licenses.

LD 620 proposes language that is duplicative and unnecessary, and we oppose it as it will only create additional bureaucracy at a time when we're trying to establish a fledgling industry in Maine.

The language in Subsection 3 of Section 1 of LD 620 is confusing as it is duplicative of the requirements and oversight imposed on us by the DEP. In November, 2018, the Maine DEP issued a Maine Pollutant Discharge Elimination System (MEPDES) and Maine Waste Discharge License (WDL) to Whole Oceans, (our "Discharge License") based on an extensive and complete application process. Many terms of our Discharge License issued address the concerns that are trying to be addressed in this legislation, LD 620.

For example, the CONCLUSIONS of the permit find that:

- "The discharge, either by itself or in combination with other discharges, will not lower the quality of any classified body of water below such classification."
- "The discharge, either by itself or in combination with other discharges, will not lower the quality of any unclassified body of water below the classification which the Department expects to adopt in accordance with State law."

The permit contains special conditions requiring Whole Oceans to comply with the Department of IF&W and Department of Marine Resource fish health laws, including notification upon detection of a pathogen and approval of chemicals, drugs and preventative treatments. Whole Oceans is required to monitor its effluent at least one time a day for these compounds while they are being used and for a period thereafter.

I believe those requirements address the proposed amendments to the land-based aquaculture facility, and these amendments will create duplicative and therefore, unnecessary requirements on our operation. These are just examples of many, many conditions in our Discharge License that address the concerns raised in LD 620.

The language in Subsection 4 of Section 1 of the bill would allow a Commissioner to revoke the license of a fully compliant facility, if another facility is causing a problem. I would like to point out that through an independent evaluation, the DEP has determined that Whole Ocean's discharge will have no measurable impact to ambient water quality in the Penobscot River at the southern portion of Verona Island. Putting our operation in jeopardy based upon the actions of others is patently unfair. Whole Oceans is on the brink of closing on the land and commencing construction. We have come too far to now run into this significant threat and uncertainty based on the potential actions of others.

Finally, the DEP may reopen our permit at any time based upon new information or changed circumstances in pursuit of their mission to protect the water quality of the Penobscot River and Penobscot Bay. I respectfully submit that the consideration of impact to the receiving waters will be fully and appropriately monitored by the DEP through our Discharge License. Therefore, LD 620 would create confusion over which agency has authority over which aspect of our operations. I respectfully ask you to defeat LD 620.

Thank you for your consideration,

Jason Mitchell

President

**Andrea Cianchette Maker**  
PIERCE ATWOOD LLP

157 Capitol Street  
Suite 3  
Augusta, ME 04330  
PH 207.791.1101  
FAX 207.629.5955


Merrill's Wharf  
254 Commercial Street  
Portland, ME 04101  
PH 207.791.1100  
FAX 207.791.1350

amaker@PierceAtwood.com

BIO:

This e-mail was sent from Pierce Atwood. It may contain information that is privileged and confidential. If you suspect that you were not intended to receive it please delete it and notify us as soon as possible.

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**2 attachments** **getPDF.pdf**  
159K **Opposition to LB620 (W7159454x7AC2E).pdf**  
1076K

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**Rich Rotella** <rich.rotella@bucksportmaine.gov>  
To: Jason Mitchell <jmitchell@wholeoceans.com>  
Cc: "Lessard, Susan" <slessard@bucksportmaine.gov>

Mon, Mar 11, 2019 at 9:19 PM

Jason,

I will be heading to Augusta tomorrow. Is there anything planned that you would like me to say? Do you have confirmation from Kim that she will be able to attend?

Rich

Sent from my iPhone

[Quoted text hidden]

&lt;getPDF.pdf&gt;

&lt;Opposition to LB620 (W7159454x7AC2E).pdf&gt;

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**Susan Lessard** <slessard@bucksportmaine.gov>  
To: Jason Mitchell <jmitchell@wholeoceans.com>

Mon, Mar 11, 2019 at 7:39 PM

I believe Rich is going. I can't because of the BEP thing. Hope all is going well. I have been in Houston on vacation since last Wednesday. Back in the office tomorrow. Please give me a call sometime so we can catch up.

Take care,  
Sue

Sent from my iPhone

On Mar 11, 2019, at 6:45 PM, Jason Mitchell <jmitchell@wholeoceans.com> wrote:

[Quoted text hidden]

&lt;getPDF.pdf&gt;

&lt;Opposition to LB620 (W7159454x7AC2E).pdf&gt;

---

**Jason Mitchell** <jmitchell@wholeoceans.com>  
To: Rich Rotella <rich.rotella@bucksportmaine.gov>  
Cc: "Lessard, Susan" <slessard@bucksportmaine.gov>

Tue, Mar 12, 2019 at 6:33 AM

Good morning!

Thanks Rich; a quick read of my memo should prepare you on the major points for the discussion if you do need to provide input; we've tried to communicate off line leading up to the working session, so hopefully there is a shared sentiment in the room!

I do not have confirmation from Kim; but we did send to Dick Campbell also and he did confirm that he'd be there.

Best,

Jason

---

Jason Mitchell  
Whole Oceans  
President & Chief Operating Officer

www.wholeoceans.com  
jmittell@wholeoceans.com  
207-751-3530  
619-322-2344

[Quoted text hidden]

[Quoted text hidden]

[Quoted text hidden]

[Quoted text hidden]

1. the bill isn't needed (the DEP regulates water discharge) and
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I'll be in the State House in the morning, and you can always call or text me at 776-9500.

Thank you,

Andrea

Senator Jim Dill, Chair

Representative Craig Hickman, Chair

Committee on Agriculture, Conservation and Forestry

100 State House Station

Augusta, ME 04333-0100

Re: LD 620, An Act Regarding Licensing of Land-based Aquaculture Facilities

Dear Senator Dill, Representative Hickman and Honorable members of the Joint Standing Committee on Agriculture, Conservation and Forestry:



My name is Jason Mitchell and I am the President of Whole Oceans, LLC. I am writing in opposition to LD 620, An Act Regarding Licensing of Land-based Aquaculture Facilities.

Whole Oceans is proposing to build a land-based aquaculture facility in Bucksport to raise Atlantic salmon from egg to harvest. The Bucksport Maine site, where the former paper mill operated, has proven to be an ideal site for this project given the existing infrastructure for water intake and outflow, the availability of both fresh and salt water and the welcoming and helpful reception by the community and town leaders as they look to reinvent their economy following the closing of the mill.

Large scale land-based aquaculture may be new to Maine, but it is not new in the global economy. Our facility will incorporate the best practices, the best design and the best equipment we can find based on the experiences of other land-based facilities located in Norway, Sweden, South America, Canada and elsewhere. The United States imports over 90% of the Atlantic salmon it consumes today, and demand is increasing. Long transport of this food creates a big carbon footprint and increases costs to consumers. Whole Oceans looks forward to reducing the carbon footprint and providing a more appropriately priced product on the market for American consumers.

In order to operate in Maine, Whole Oceans is required to obtain several permits from several agencies. These include permits on the importation of eggs from the Department of Marine Resources to ensure no pathogens or disease are introduced into Maine waters by the importation, and to ensure that the possibility of escapement of animals is minimized; permits from the Department of Environmental Protection for the discharges of water to protect water quality and the environment; and the permit that is before you today, a license from the Department of Agriculture, Conservation and Forestry to operate a land-based aquaculture facility. The Land-Based Aquaculture Facility License issued by the Department of Agriculture, Conservation and Forestry is required to give the state the ability to regulate the health of the animal while it is within the facility, and to work to prevent or manage any disease or illness that may occur in the facility. I will also note that if we were discharging into freshwater, we would be required to obtain a permit from the Department of Inland Fisheries and Wildlife. By law and by practice, these agencies work in consultation with each other on the issuance of each of these permits and licenses.

LD 620 proposes language that is duplicative and unnecessary, and we oppose it as it will only create additional bureaucracy at a time when we're trying to establish a fledgling industry in Maine.

The language in Subsection 3 of Section 1 of LD 620 is confusing as it is duplicative of the requirements and oversight imposed on us by the DEP. In November, 2018, the Maine DEP issued a Maine Pollutant Discharge Elimination System (MEPDES) and Maine Waste Discharge License (WDL) to Whole Oceans, (our 'Discharge License") based on an extensive and complete application process. Many terms of our Discharge License issued address the concerns that are trying to be addressed in this legislation, LD 620.

For example, the CONCLUSIONS of the permit find that:

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[Quoted text hidden]

[Quoted text hidden]

Jason Mitchell <jmitchell@wholeoceans.com>  
To: Susan Lessard <slessard@bucksportmaine.gov>

Tue, Mar 12, 2019 at 6:34 AM

Hi Sue!

Sure thing; enjoy your vacation!

I'm on site for 3 full days of design and planning – we've got a packed agenda and lots of people in town to support!

I have your sunglasses! Will drop off while I'm in town and we can catch up!

Best,

J

---

Jason Mitchell  
Whole Oceans  
President & Chief Operating Officer

www.wholeoceans.com  
jmitchell@wholeoceans.com  
207-751-3530  
619-322-2344

---

**From:** Susan Lessard <slessard@bucksportmaine.gov>  
**Date:** Tuesday, March 12, 2019 at 4:30 AM  
**To:** Jason Mitchell <jmitchell@wholeoceans.com>  
**Subject:** Re: LD 620

I believe Rich is going. I can't because of the BEP thing. Hope all is going well. I have been in Houston on vacation since last Wednesday. Back in the office tomorrow. Please give me a call sometime so we can catch up.

Take care,

Sue

Sent from my iPhone

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207-751-3530

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**From:** Andrea C. Maker <amaker@PierceAtwood.com>

**Sent:** Monday, March 11, 2019 5:28 PM

**To:** kurlykim40@aol.com

**Cc:** Jason Mitchell

**Subject:** LD 620

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Committee on Agriculture, Conservation and Forestry

100 State House Station

Augusta, ME 04333-0100

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The language in Subsection 3 of Section 1 of LD 620 is confusing as it is duplicative of the requirements and oversight imposed on us by the DEP. In November, 2018, the Maine DEP issued a Maine Pollutant Discharge Elimination System (MEPDES) and Maine Waste Discharge License (WDL) to Whole Oceans, (our "Discharge License") based on an extensive and complete application process. Many terms of our Discharge License issued address the concerns that are trying to be addressed in this legislation, LD 620.

For example, the CONCLUSIONS of the permit find that:

- "The discharge, either by itself or in combination with other discharges, will not lower the quality of any classified body of water below such classification."
- "The discharge, either by itself or in combination with other discharges, will not lower the quality of any unclassified body of water below the classification which the Department expects to adopt in accordance with State law."

[Quoted text hidden]

6/17/2019

Town of Bucksport, Maine Mail - Fwd: LD 620

[Quoted text hidden]



Lessard, Susan &lt;slessard@bucksportmaine.gov&gt;

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**Meeting Tuesday?**

4 messages

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**Jason Mitchell** <jmitchell@wholeoceans.com>  
To: "Lessard, Susan" <slessard@bucksportmaine.gov>

Fri, Mar 22, 2019 at 4:20 PM

Hi Sue

Are you available to meet on Tuesday afternoon?

In addition to a project update, I'd also like to start some TIF discussion?

Best,

J

---

**Jason Mitchell**  
Whole Oceans  
President & Chief Operating Officerwww.wholeoceans.com  
jmitchell@wholeoceans.com  
207-751-3530  
619-322-2344

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**Susan Lessard** <slessard@bucksportmaine.gov>  
To: Jason Mitchell <jmitchell@wholeoceans.com>

Fri, Mar 22, 2019 at 5:45 PM

I can meet Tuesday afternoon. What time?  
SueSent from my iPhone  
[Quoted text hidden]

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**Jason Mitchell** <jmitchell@wholeoceans.com>  
To: Susan Lessard <slessard@bucksportmaine.gov>

Fri, Mar 22, 2019 at 6:15 PM

Does 1:30 work?

---

**Jason Mitchell**  
Whole Oceans Pres & COO  
207-751-3530

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**From:** Susan Lessard <slessard@bucksportmaine.gov>  
**Sent:** Friday, March 22, 2019 5:45:50 PM

6/17/2019

Town of Bucksport, Maine Mail - Meeting Tuesday?

**To:** Jason Mitchell

**Subject:** Re: Meeting Tuesday?

[Quoted text hidden]

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**Susan Lessard** <slessard@bucksportmaine.gov>  
To: Jason Mitchell <jmitchell@wholeoceans.com>

Fri, Mar 22, 2019 at 7:44 PM

130 is fine. See you then. Have a good weekend!  
Sue

Sent from my iPhone

[Quoted text hidden]



Lessard, Susan &lt;slessard@bucksportmaine.gov&gt;

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**meeting**

2 messages

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**Lessard, Susan** <slessard@bucksportmaine.gov>  
To: Jason Mitchell <jmitchell@wholeoceans.com>

Tue, Mar 26, 2019 at 10:05 AM

Hi Jason -  
Just checking to see if we are still on for 130 today?  
Hope all is going well.  
Sue

**Susan Lessard** | Town Manager  
Town of Bucksport, Maine | Incorporated June 25, 1792  
50 Main Street | P.O. Drawer X | Bucksport, Maine 04416  
207.469.7368, ext. 226 (office) | 207.469.7369 (fax)  
slessard@bucksportmaine.gov | www.bucksportmaine.gov

***Under Maine's Freedom of Access law, all email and email attachments received or prepared for matters concerning Town business are likely to be regarded as public records which may be inspected by any person upon request, unless otherwise made confidential by law. If you have received this message in error, please notify this office immediately by return email. Thank you in advance for your cooperation.***

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**Jason Mitchell** <jmitchell@wholeoceans.com>  
To: "Lessard, Susan" <slessard@bucksportmaine.gov>

Tue, Mar 26, 2019 at 10:32 AM

Sure thing! See you soon!

---

**Jason Mitchell**  
Whole Oceans Pres & COO

207-751-3530

[Quoted text hidden]





Lessard, Susan &lt;slessard@bucksportmaine.gov&gt;

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**dredging bill**

3 messages

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**Lessard, Susan** <slessard@bucksportmaine.gov>  
To: Jason Mitchell <jmitchell@wholeoceans.com>

Wed, Apr 10, 2019 at 10:49 AM

Hi Jason -

Hope all is well.

I got a call from the Searsport Town Manager about a bill that is being discussed this afternoon regarding not allowing any non-maintenance dredging from the Holtra Chem site in Orrington to below Belfast. It appears to be targeting any work Nordic might have to do to create an outfall, but I was wondering if you had heard about the bill and had any concerns about it that we should respond to. I have had a couple of good conversations with Jim Saffian who is working on the TIF application.

Take care.

Sue

**Susan Lessard** | Town Manager

Town of Bucksport, Maine | Incorporated June 25, 1792

50 Main Street | P.O. Drawer X | Bucksport, Maine 04416

207.469.7368, ext. 226 (office) | 207.469.7369 (fax)

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**Jason Mitchell** <jmitchell@wholeoceans.com>  
To: "Lessard, Susan" <slessard@bucksportmaine.gov>

Wed, Apr 10, 2019 at 11:01 AM

Interesting, thanks for the heads up. I had not heard about that bill but I will certainly look into it!

I walked through the TIF proposal with Jim yesterday; he had a bit more work to do and then we'll get it over to you!

Best,

J

---

**Jason Mitchell**  
Whole Oceans Pres & COO

207-751-3530

[Quoted text hidden]

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**Jason Mitchell** <jmitchell@wholeoceans.com>  
To: "Lessard, Susan" <slessard@bucksportmaine.gov>

Wed, Apr 10, 2019 at 12:13 PM

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Jason Mitchell  
Whole Oceans Pres & COO  
207-751-3530

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**From:** Andrea C. Maker <amaker@PierceAtwood.com>  
**Sent:** Wednesday, April 10, 2019 12:09 PM  
**To:** Jason Mitchell  
**Subject:** Re: dredging bill

Hi. Bill and I have reviewed. The bill, if passed, would have the effect of stopping dredging, which may be a good thing for WO. I don't think, from a political stance, that we want or need to weigh in on this bill. Andrea

Sent from my iPhone

On Apr 10, 2019, at 10:59 AM, Jason Mitchell <jmitchell@wholeoceans.com> wrote:

**\*\*\*This message originated outside your organization\*\*\***

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FYI

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**Jason Mitchell**  
Whole Oceans Pres & COO  
  
207-751-3530

**From:** Lessard, Susan <slessard@bucksportmaine.gov>  
**Sent:** Wednesday, April 10, 2019 10:49 AM  
**To:** Jason Mitchell <jmitchell@wholeoceans.com>  
**Subject:** dredging bill

Hi Jason -

[Quoted text hidden]



Lessard, Susan &lt;slessard@bucksportmaine.gov&gt;

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**Update**

3 messages

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**Susan Lessard** <slessard@bucksportmaine.gov>  
To: jmitchell@wholeoceans.com

Fri, Apr 26, 2019 at 1:52 PM

Just checking in. Have not heard from you in a while so I thought I would check.

Hope you are doing well and making progress.  
Sue

Sent from my iPhone

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**Jason Mitchell** <jmitchell@wholeoceans.com>  
To: Susan Lessard <slessard@bucksportmaine.gov>

Fri, Apr 26, 2019 at 4:05 PM

Hi Susan; good to hear from you!

I was on a much needed vacation last week 😊  
...Now I'm paying for it trying to dig myself out of all the work that piled up while I was out!!!

Overall things are going well. There is still a lot to do before closing on the property, but we make big gains every day. The water supply agreement continues to be a difficult negotiation... I think we're in agreement on terms now and the document revision is in process.

I'll be in Bucksport on Tuesday next week - are you available in the afternoon for me to stop by?

Best,  
J

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Jason Mitchell  
Whole Oceans Pres & COO  
207-751-3530  
[Quoted text hidden]

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**Susan Lessard** <slessard@bucksportmaine.gov>  
To: Jason Mitchell <jmitchell@wholeoceans.com>

Fri, Apr 26, 2019 at 4:19 PM

I will be around and look forward to seeing you. Take care and have a good weekend. With budget and other stuff, work has been like drinking from a fire hose.

See you next week.  
Sue

Sent from my iPhone

[Quoted text hidden]



Lessard, Susan <slessard@bucksportmaine.gov>

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**Press Release FYI**

1 message

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**Jason Mitchell** <jmitchell@wholeoceans.com>  
To: Susan Lessard <slessard@bucksportmaine.gov>

Tue, May 21, 2019 at 5:18 PM

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**Jason Mitchell**  
Whole Oceans  
President & Chief Operating Officer

www.wholeoceans.com  
jmitchell@wholeoceans.com  
207-751-3530  
619-322-2344

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